



## Sea Limited Reports Third Quarter 2025 Results

**Singapore, November 11, 2025** – Sea Limited (NYSE: SE) (“Sea” or the “Company”) today announced its financial results for the third quarter ended September 30, 2025.

“After a very strong first half of the year, our momentum has continued into the third quarter. Our focus remains the same: continuing to deliver high and profitable growth across all three of our businesses. With e-commerce and digital finance penetration in our markets still low but increasing, strong growth lays the best foundation to maximize our long-term profitability,” said Forrest Li, Sea’s Chairman and Chief Executive Officer.

On e-commerce, he said, “Shopee delivered another record-setting quarter, achieving new highs in quarterly GMV, gross order volume, and revenue. We also improved our year-on-year profitability across Asia and Brazil. Our monetization gains, strong growth momentum, and healthy balance sheet have positioned us well to capture even more growth opportunities. With our strong performance year to date, we now expect Shopee’s full-year 2025 GMV growth to be more than 25%.”

On digital financial services, Mr. Li said, “Monee has delivered another very strong quarter, driven by both user growth and product expansion across multiple markets. Our portfolio quality and our unit economics have remained healthy. We are extending SPayLater’s reach beyond e-commerce and embedding it into users’ everyday financial use cases, building a pathway for strong off-Shopee growth for many years to come.”

On digital entertainment, Mr. Li said, “Garena has delivered another stellar quarter. Bookings were up 51% year-on-year, making it our best quarter since 2021. Free Fire anchored this strong performance with two high-impact campaigns: Squid Game and NARUTO SHIPPUDEN Chapter 2. With this very strong quarter, Garena remains on track to achieve more than 30% year-on-year growth in bookings for 2025.”

### Third Quarter 2025 Highlights

- **Group**
  - Total GAAP revenue was US\$6.0 billion, up 38.3% year-on-year.
  - Total gross profit was US\$2.6 billion, up 39.7% year-on-year.
  - Total net income was US\$375.0 million, as compared to total net income of US\$153.3 million for the third quarter of 2024.
  - Total adjusted EBITDA<sup>1</sup> was US\$874.3 million, as compared to US\$521.3 million for the third quarter of 2024.
- **E-commerce**
  - Gross orders totaled 3.6 billion for the quarter, increasing by 28.4% year-on-year.
  - GMV was US\$32.2 billion for the quarter, increasing by 28.4% year-on-year.

- GAAP revenue was US\$4.3 billion, up 34.9% year-on-year.
  - GAAP revenue included US\$3.8 billion of GAAP marketplace revenue, which consists of core marketplace revenue and value-added services revenue and increased by 36.6% year-on-year.
    - Core marketplace revenue, mainly consisting of transaction-based fees and advertising revenues, was up 52.8% year-on-year to US\$3.1 billion.
    - Value-added services revenue, mainly consisting of revenues related to logistics services, was down 5.7% year-on-year to US\$723.6 million as a result of higher revenue net-off against shipping subsidies.
  - Adjusted EBITDA<sup>1</sup> was US\$186.1 million, as compared to adjusted EBITDA<sup>1</sup> of US\$34.4 million for the third quarter of 2024.
- **Digital Financial Services**
- GAAP revenue was US\$989.9 million, up 60.8% year-on-year.
  - Adjusted EBITDA<sup>1</sup> was US\$258.3 million, up 37.5% year-on-year.
  - Digital financial services revenue and operating income are primarily attributed to the consumer and SME credit business. As of September 30, 2025, consumer and SME loans principal outstanding was US\$7.9 billion, up 69.8% year-on-year. This consists of US\$6.9 billion on-book and US\$0.9 billion off-book loans principal outstanding<sup>2</sup>.
  - Non-performing loans past due by more than 90 days as a percentage of consumer and SME loans principal outstanding, which includes both on-book and off-book loans principal outstanding<sup>2</sup>, was 1.1%, relatively stable quarter-on-quarter.
- **Digital Entertainment**
- Bookings<sup>3</sup> were US\$840.7 million, up 51.1% year-on-year.
  - GAAP revenue was US\$653.0 million, up 31.2% year-on-year.
  - Adjusted EBITDA<sup>1</sup> was US\$465.9 million, up 48.2% year-on-year.
  - Adjusted EBITDA represented 55.4% of bookings for the third quarter of 2025, as compared to 56.5% for the third quarter of 2024.
  - Quarterly active users were 670.8 million, up 6.7% year-on-year.
  - Quarterly paying users were 65.9 million, up 31.2% year-on-year. Paying user ratio was 9.8%, as compared to 8.0% for the third quarter of 2024.
  - Average bookings per user were US\$1.25, as compared to US\$0.89 for the third quarter of 2024.

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<sup>1</sup> For a discussion of the use of non-GAAP financial measures, see “Non-GAAP Financial Measures”.

<sup>2</sup> Off-book loans principal outstanding mainly refers to channeling arrangements, which is lending by other financial institutions on our platform.

<sup>3</sup> GAAP revenue for the digital entertainment segment plus change in digital entertainment deferred revenue. This operating metric is used as an approximation of cash spent by our users in the applicable period that is attributable to our digital entertainment segment.

## Unaudited Summary of Financial Results

(Amounts are expressed in thousands of US dollars “\$” except for per share data)

|                                                               | For the Three Months<br>ended September 30, |                    |         |
|---------------------------------------------------------------|---------------------------------------------|--------------------|---------|
|                                                               | 2024                                        | 2025               |         |
|                                                               | \$                                          | \$                 | YOY%    |
| <b>Revenue</b>                                                |                                             |                    |         |
| Service revenue                                               | 3,910,209                                   | 5,468,374          | 39.8%   |
| Sales of goods                                                | 418,024                                     | 517,650            | 23.8%   |
|                                                               | <u>4,328,233</u>                            | <u>5,986,024</u>   | 38.3%   |
| <b>Cost of revenue</b>                                        |                                             |                    |         |
| Cost of service                                               | (2,083,331)                                 | (2,894,778)        | 38.9%   |
| Cost of goods sold                                            | (383,841)                                   | (491,892)          | 28.1%   |
|                                                               | <u>(2,467,172)</u>                          | <u>(3,386,670)</u> | 37.3%   |
| <b>Gross profit</b>                                           | <u>1,861,061</u>                            | <u>2,599,354</u>   | 39.7%   |
| Other operating income                                        | 40,647                                      | 27,018             | (33.5%) |
| Sales and marketing expenses                                  | (878,557)                                   | (1,150,299)        | 30.9%   |
| General and administrative expenses                           | (306,755)                                   | (340,027)          | 10.8%   |
| Provision for credit losses                                   | (211,991)                                   | (373,825)          | 76.3%   |
| Research and development expenses                             | (301,990)                                   | (286,275)          | (5.2%)  |
| <b>Total operating expenses</b>                               | <u>(1,658,646)</u>                          | <u>(2,123,408)</u> | 28.0%   |
| <b>Operating income</b>                                       | <u>202,415</u>                              | <u>475,946</u>     | 135.1%  |
| Non-operating income, net                                     | 49,536                                      | 61,170             | 23.5%   |
| Income tax expense                                            | (92,598)                                    | (161,096)          | 74.0%   |
| Share of results of equity investees                          | (6,029)                                     | (1,032)            | (82.9%) |
| <b>Net income</b>                                             | <u>153,324</u>                              | <u>374,988</u>     | 144.6%  |
| Earnings per share                                            |                                             |                    |         |
| attributable to Sea Limited’s ordinary shareholders:          |                                             |                    |         |
| Basic                                                         | 0.26                                        | 0.63               | 142.3%  |
| Diluted                                                       | 0.24                                        | 0.59               | 145.8%  |
| <b>Change in deferred revenue of Digital Entertainment</b>    | 58,670                                      | 187,619            | 219.8%  |
| Adjusted EBITDA for Digital Entertainment <sup>(1)</sup>      | 314,428                                     | 465,944            | 48.2%   |
| Adjusted EBITDA for E-commerce <sup>(1)</sup>                 | 34,446                                      | 186,055            | 440.1%  |
| Adjusted EBITDA for Digital Financial Services <sup>(1)</sup> | 187,927                                     | 258,312            | 37.5%   |
| Adjusted EBITDA for Other Services <sup>(1)</sup>             | (8,555)                                     | (25,119)           | 193.6%  |
| Unallocated expenses <sup>(2)</sup>                           | (6,909)                                     | (10,938)           | 58.3%   |
| <b>Total adjusted EBITDA <sup>(1)</sup></b>                   | <u>521,337</u>                              | <u>874,254</u>     | 67.7%   |

<sup>(1)</sup> For a discussion of the use of non-GAAP financial measures, see “Non-GAAP Financial Measures”.

<sup>(2)</sup> Unallocated expenses within total adjusted EBITDA are mainly related to general and corporate administrative costs such as professional fees and other miscellaneous items that are not allocated to segments. These expenses are excluded from segment results as they are not reviewed by the Chief Operating Decision Maker (“CODM”) as part of segment performance.

## ***Three Months Ended September 30, 2025 Compared to Three Months Ended September 30, 2024***

### ***Revenue***

Our total GAAP revenue increased by 38.3% to US\$6.0 billion in the third quarter of 2025 from US\$4.3 billion in the third quarter of 2024. The table below sets forth our revenue breakdown. Amounts are expressed in thousands of US dollars (“\$”).

|                               | <b>For the Three Months<br/>ended September 30,</b> |                  | <b>YOY%</b> |
|-------------------------------|-----------------------------------------------------|------------------|-------------|
|                               | <b>2024</b>                                         | <b>2025</b>      |             |
|                               | <b>\$</b>                                           | <b>\$</b>        |             |
| Service revenue               |                                                     |                  |             |
| E-commerce                    | 2,767,163                                           | 3,778,680        | 36.6%       |
| Digital Financial Services    | 615,711                                             | 989,861          | 60.8%       |
| Digital Entertainment         | 497,847                                             | 653,033          | 31.2%       |
| Other Services <sup>(1)</sup> | 29,488                                              | 46,800           | 58.7%       |
| Sales of goods                | 418,024                                             | 517,650          | 23.8%       |
| Total revenue                 | <u>4,328,233</u>                                    | <u>5,986,024</u> | 38.3%       |

<sup>(1)</sup> Other services are a combination of multiple business activities that do not meet the quantitative threshold to qualify as reportable segments.

- *E-commerce*: Our e-commerce service GAAP revenue increased by 36.6% to US\$3.8 billion in the third quarter of 2025 from US\$2.8 billion in the third quarter of 2024, primarily driven by the growth of GMV.
- *Digital Financial Services*: Our digital financial services GAAP revenue increased by 60.8% to US\$989.9 million in the third quarter of 2025 from US\$615.7 million in the third quarter of 2024, primarily driven by the growth of our credit business as our lending activities increased.
- *Digital Entertainment*: Our digital entertainment GAAP revenue increased by 31.2% to US\$653.0 million in the third quarter of 2025 from US\$497.8 million in the third quarter of 2024. This increase was primarily due to the increase in our active user base as well as the deepened paying user penetration.
- *Sales of goods*: GAAP revenue increased by 23.8% to US\$517.7 million in the third quarter of 2025 from US\$418.0 million in the third quarter of 2024.

## Cost of Revenue

Our total cost of revenue was US\$3.4 billion in the third quarter of 2025, as compared to US\$2.5 billion in the third quarter of 2024. The table below sets forth our cost of revenue breakdown. Amounts are expressed in thousands of US dollars (“\$”).

|                               | For the Three Months<br>ended September 30, |                  | YOY%  |
|-------------------------------|---------------------------------------------|------------------|-------|
|                               | 2024                                        | 2025             |       |
|                               | \$                                          | \$               |       |
| Cost of service               |                                             |                  |       |
| E-commerce                    | 1,826,495                                   | 2,535,135        | 38.8% |
| Digital Financial Services    | 91,426                                      | 125,669          | 37.5% |
| Digital Entertainment         | 156,043                                     | 224,225          | 43.7% |
| Other Services <sup>(1)</sup> | 9,367                                       | 9,749            | 4.1%  |
| Cost of goods sold            | 383,841                                     | 491,892          | 28.1% |
| Total cost of revenue         | <u>2,467,172</u>                            | <u>3,386,670</u> | 37.3% |

<sup>(1)</sup> Other services are a combination of multiple business activities that do not meet the quantitative threshold to qualify as reportable segments.

- *E-commerce:* Cost of revenue was US\$2.5 billion in the third quarter of 2025, as compared to US\$1.8 billion in the third quarter of 2024, primarily driven by an increase in logistics costs as orders volume grew.
- *Digital Financial Services:* Cost of revenue was US\$125.7 million in the third quarter of 2025, as compared to US\$91.4 million in the third quarter of 2024, primarily driven by server and hosting expenses, and other costs associated with our credit business, which include collection expenses and bank transaction fees.
- *Digital Entertainment:* Cost of revenue was US\$224.2 million in the third quarter of 2025, as compared to US\$156.0 million in the third quarter of 2024, primarily from payment channel costs, which was largely in line with the increase in our digital entertainment revenue, as well as higher royalties associated with the use of third-party intellectual properties.
- *Cost of goods sold:* Cost of goods sold increased by 28.1% to US\$491.9 million in the third quarter of 2025 from US\$383.8 million in the third quarter of 2024.

## Other Operating Income

Our other operating income was US\$27.0 million and US\$40.6 million in the third quarter of 2025 and 2024, respectively. Other operating income mainly consists of rebates from e-commerce related logistics services providers.

### ***Sales and Marketing Expenses***

Our total sales and marketing expenses increased by 30.9% to US\$1.2 billion in the third quarter of 2025 from US\$878.6 million in the third quarter of 2024. The table below sets forth breakdown of the sales and marketing expenses of our major reporting segments. Amounts are expressed in thousands of US dollars (“\$”).

|                                     | <b>For the Three Months<br/>ended September 30,</b> |             | <b>YOY%</b> |
|-------------------------------------|-----------------------------------------------------|-------------|-------------|
|                                     | <b>2024</b>                                         | <b>2025</b> |             |
| <b>Sales and Marketing Expenses</b> | <b>\$</b>                                           | <b>\$</b>   |             |
| E-commerce                          | 763,340                                             | 894,670     | 17.2%       |
| Digital Financial Services          | 65,632                                              | 157,964     | 140.7%      |
| Digital Entertainment               | 26,583                                              | 51,424      | 93.4%       |

### ***General and Administrative Expenses***

Our general and administrative expenses increased by 10.8% to US\$340.0 million in the third quarter of 2025 from US\$306.8 million in the third quarter of 2024.

### ***Provision for Credit Losses***

Our provision for credit losses increased by 76.3% to US\$373.8 million in the third quarter of 2025 from US\$212.0 million in the third quarter of 2024.

### ***Research and Development Expenses***

Our research and development expenses decreased by 5.2% to US\$286.3 million in the third quarter of 2025 from US\$302.0 million in the third quarter of 2024.

### ***Non-operating Income or Losses, Net***

Non-operating income or losses mainly consist of interest income, interest expense, investment gain (loss), foreign exchange gain (loss) and gain (loss) on debt extinguishment. We recorded a net non-operating income of US\$61.2 million in the third quarter of 2025, as compared to a net non-operating income of US\$49.5 million in the third quarter of 2024. The non-operating income in the third quarter of 2025 was primarily due to interest income of US\$81.8 million, offset by interest expense of US\$8.9 million and foreign exchange loss of US\$8.0 million.

### ***Income Tax Expense***

We had a net income tax expense of US\$161.1 million and US\$92.6 million in the third quarter of 2025 and 2024, respectively.

### ***Net Income or Loss***

As a result of the foregoing, we had net income of US\$375.0 million in the third quarter of 2025, as compared to net income of US\$153.3 million in the third quarter of 2024.

***Basic and Diluted Earnings or Loss Per Share Attributable to Sea Limited's Ordinary Shareholders***

Basic earnings per share attributable to Sea Limited's ordinary shareholders was US\$0.63 in the third quarter of 2025, compared to basic earnings per share attributable to Sea Limited's ordinary shareholders of US\$0.26 in the third quarter of 2024.

Diluted earnings per share attributable to Sea Limited's ordinary shareholders was US\$0.59 in the third quarter of 2025, compared to diluted earnings per share attributable to Sea Limited's ordinary shareholders of US\$0.24 in the third quarter of 2024.

## Webcast and Conference Call Information

The Company's management will host a conference call today to review Sea's business and financial performance.

Details of the conference call and webcast are as follows:

Date and time: 7:30 AM U.S. Eastern Time on November 11, 2025  
8:30 PM Singapore / Hong Kong Time on November 11, 2025

Webcast link: <https://events.q4inc.com/attendee/618885525>

A replay of the conference call will be available at the Company's investor relations website ([www.sea.com/investor/home](http://www.sea.com/investor/home)). An archived webcast will be available at the same link above.

### For enquiries, please contact:

Investors / analysts: [ir@sea.com](mailto:ir@sea.com)

Media: [media@sea.com](mailto:media@sea.com)

## About Sea Limited

Sea Limited (NYSE: SE) is a leading global consumer internet company founded in Singapore in 2009. Its mission is to better the lives of consumers and small businesses with technology. Sea operates three core businesses across digital entertainment, e-commerce, as well as digital financial services, known as Garena, Shopee and Monee, respectively. Garena is a leading global online games developer and publisher. Shopee is the largest pan-regional e-commerce platform in Southeast Asia and Taiwan and has a significant presence in Latin America. Monee is a leading digital financial services provider in Southeast Asia and is growing its presence in Brazil.

## Forward-Looking Statements

This announcement contains forward-looking statements. These statements are made under the “safe harbor” provisions of the U.S. Private Securities Litigation Reform Act of 1995. These forward-looking statements can be identified by terminology such as “may,” “could,” “will,” “expect,” “anticipate,” “aim,” “future,” “intend,” “plan,” “believe,” “estimate,” “likely to,” “potential,” “confident,” “guidance,” and similar statements. Among other things, statements that are not historical facts, including statements about Sea’s beliefs and expectations, the business, financial and market outlook, and projections from its management in this announcement, as well as Sea’s strategic and operational plans, contain forward-looking statements. Sea may also make written or oral forward-looking statements in its periodic reports to the U.S. Securities and Exchange Commission (the “SEC”), in its annual report to shareholders, in press releases, and other written materials, and in oral statements made by its officers, directors, or employees to third parties. Forward-looking statements involve inherent risks and uncertainties. A number of factors could cause actual results to differ materially from those contained in any forward-looking statement, including but not limited to the following: Sea’s goals and strategies; its future business development, financial condition, financial results, and results of operations; the expected growth in, and market size of, the digital entertainment, e-commerce and digital financial services industries in the markets where it operates, including segments within those industries; expected changes or guidance in its revenue, costs or expenditures; its ability to continue to source, develop and offer new and attractive online games and to offer other engaging digital entertainment content; the expected growth of its digital entertainment, e-commerce and digital financial services businesses; its expectations regarding growth in its user base, level of engagement, and monetization; its ability to continue to develop new technologies and/or upgrade its existing technologies; growth and trends of its markets and competition in its industries; government policies and regulations relating to its industries, including the effects of any government orders or actions on its businesses; general economic, political, social and business conditions in its markets; and the impact of widespread health developments. Further information regarding these and other risks is included in Sea’s filings with the SEC. All information provided in this press release and in the attachments is as of the date of this press release, and Sea undertakes no obligation to update any forward-looking statement, except as required under applicable law.

## Non-GAAP Financial Measures

To supplement our consolidated financial statements, which are prepared and presented in accordance with U.S. GAAP, we use the following non-GAAP financial measures to help evaluate our operating performance:

- “Adjusted EBITDA” for our digital entertainment segment represents operating income (loss) plus (a) depreciation and amortization expenses, and (b) the net effect of changes in deferred revenue and its related cost for our digital entertainment segment. We believe that the segment adjusted EBITDA helps to identify underlying trends in our operating results, enhancing their understanding of the past performance and future prospects.
- “Adjusted EBITDA” for our e-commerce segment, digital financial services segment and other services segment represents operating income (loss) plus depreciation and amortization expenses. We believe that the segment adjusted EBITDA helps to identify underlying trends in our operating results, enhancing their understanding of the past performance and future prospects.
- “Total adjusted EBITDA” represents the sum of adjusted EBITDA of all our segments combined, plus unallocated expenses. We believe that the total adjusted EBITDA helps to identify underlying trends in our operating results, enhancing their understanding of the past performance and future prospects.

These non-GAAP financial measures have limitations as analytical tools. None of the above financial measures should be considered in isolation or construed as an alternative to revenue, net loss/income, or any other measure of performance or as an indicator of our operating performance. These non-GAAP financial measures presented here may not be comparable to similarly titled measures presented by other companies. Other companies may calculate similarly titled measures differently, limiting their usefulness as comparative measures to Sea’s data. We compensate for these limitations by reconciling the non-GAAP financial measures to their nearest U.S. GAAP financial measures, all of which should be considered when evaluating our performance. We encourage you to review our financial information in its entirety and not rely on any single financial measure.

The tables below present selected financial information of our reporting segments, the non-GAAP financial measures that are most directly comparable to GAAP financial measures, and the related reconciliations between the financial measures. Amounts are expressed in thousands of US dollars (“\$”) except for number of shares & per share data.

|                                                                | For the Three Months ended September 30, 2025 |                            |                       |                               |                                     | Consolidated |
|----------------------------------------------------------------|-----------------------------------------------|----------------------------|-----------------------|-------------------------------|-------------------------------------|--------------|
|                                                                | E-commerce                                    | Digital Financial Services | Digital Entertainment | Other Services <sup>(1)</sup> | Unallocated expenses <sup>(2)</sup> |              |
|                                                                | \$                                            | \$                         | \$                    | \$                            | \$                                  | \$           |
| <b>Operating income (loss)</b>                                 | 110,117                                       | 248,177                    | 309,811               | (27,039)                      | (165,120)                           | 475,946      |
| Net effect of changes in deferred revenue and its related cost | -                                             | -                          | 151,915               | -                             | -                                   | 151,915      |
| Depreciation and Amortization                                  | 75,938                                        | 10,135                     | 4,218                 | 1,920                         | -                                   | 92,211       |
| Share-based compensation                                       | -                                             | -                          | -                     | -                             | 154,182                             | 154,182      |
| <b>Adjusted EBITDA</b>                                         | 186,055                                       | 258,312                    | 465,944               | (25,119)                      | (10,938)                            | 874,254      |

  

|                                                                | For the Three Months ended September 30, 2024 |                            |                       |                               |                                     | Consolidated |
|----------------------------------------------------------------|-----------------------------------------------|----------------------------|-----------------------|-------------------------------|-------------------------------------|--------------|
|                                                                | E-commerce                                    | Digital Financial Services | Digital Entertainment | Other Services <sup>(1)</sup> | Unallocated expenses <sup>(2)</sup> |              |
|                                                                | \$                                            | \$                         | \$                    | \$                            | \$                                  | \$           |
| <b>Operating (loss) income</b>                                 | (36,818)                                      | 173,942                    | 262,402               | (11,001)                      | (186,110)                           | 202,415      |
| Net effect of changes in deferred revenue and its related cost | -                                             | -                          | 46,712                | -                             | -                                   | 46,712       |
| Depreciation and Amortization                                  | 71,264                                        | 13,985                     | 5,314                 | 2,446                         | -                                   | 93,009       |
| Share-based compensation                                       | -                                             | -                          | -                     | -                             | 179,201                             | 179,201      |
| <b>Adjusted EBITDA</b>                                         | 34,446                                        | 187,927                    | 314,428               | (8,555)                       | (6,909)                             | 521,337      |

<sup>(1)</sup> A combination of multiple business activities that do not meet the quantitative thresholds to qualify as reportable segments are grouped together as “Other Services”.

<sup>(2)</sup> Unallocated expenses are mainly related to share-based compensation, and general and corporate administrative costs such as professional fees and other miscellaneous items that are not allocated to segments. These expenses are excluded from segment results as they are not reviewed by the CODM as part of segment performance.

**UNAUDITED INTERIM CONDENSED CONSOLIDATED STATEMENT OF OPERATIONS**  
**Amounts expressed in thousands of US dollars (“\$”) except for number of shares & per share data**

|                                                                          | <b>For the Nine Months<br/>ended September 30,</b> |                    |
|--------------------------------------------------------------------------|----------------------------------------------------|--------------------|
|                                                                          | <b>2024</b>                                        | <b>2025</b>        |
|                                                                          | <b>\$</b>                                          | <b>\$</b>          |
| <b>Revenue</b>                                                           |                                                    |                    |
| Service revenue                                                          | 10,782,624                                         | 14,701,824         |
| Sales of goods                                                           | 1,086,806                                          | 1,384,777          |
| <b>Total revenue</b>                                                     | <b>11,869,430</b>                                  | <b>16,086,601</b>  |
| <b>Cost of revenue</b>                                                   |                                                    |                    |
| Cost of service                                                          | (5,858,678)                                        | (7,543,556)        |
| Cost of goods sold                                                       | (1,011,124)                                        | (1,297,688)        |
| <b>Total cost of revenue</b>                                             | <b>(6,869,802)</b>                                 | <b>(8,841,244)</b> |
| <b>Gross profit</b>                                                      | <b>4,999,628</b>                                   | <b>7,245,357</b>   |
| <b>Operating income (expenses)</b>                                       |                                                    |                    |
| Other operating income                                                   | 127,187                                            | 93,822             |
| Sales and marketing expenses                                             | (2,422,960)                                        | (3,089,493)        |
| General and administrative expenses                                      | (901,447)                                          | (970,558)          |
| Provision for credit losses                                              | (541,173)                                          | (979,498)          |
| Research and development expenses                                        | (904,834)                                          | (879,561)          |
| <b>Total operating expenses</b>                                          | <b>(4,643,227)</b>                                 | <b>(5,825,288)</b> |
| <b>Operating income</b>                                                  | <b>356,401</b>                                     | <b>1,420,069</b>   |
| Interest income                                                          | 271,847                                            | 260,872            |
| Interest expense                                                         | (29,060)                                           | (26,951)           |
| Investment loss, net                                                     | (189,543)                                          | (6,527)            |
| Net gain on debt extinguishment                                          | 34,415                                             | 17,289             |
| Foreign exchange gain/(loss)                                             | 750                                                | (11,006)           |
| <b>Income before income tax and share of results of equity investees</b> | <b>444,810</b>                                     | <b>1,653,746</b>   |
| Income tax expense                                                       | (231,970)                                          | (441,467)          |
| Share of results of equity investees                                     | (2,605)                                            | (12,262)           |
| <b>Net income</b>                                                        | <b>210,235</b>                                     | <b>1,200,017</b>   |
| Net income attributable to non-controlling interests                     | (3,222)                                            | (18,967)           |
| <b>Net income attributable to Sea Limited’s ordinary shareholders</b>    | <b>207,013</b>                                     | <b>1,181,050</b>   |
| Earnings per share:                                                      |                                                    |                    |
| Basic                                                                    | 0.36                                               | 1.99               |
| Diluted                                                                  | 0.34                                               | 1.89               |
| Weighted average shares used in earnings per share computation:          |                                                    |                    |
| Basic                                                                    | 573,260,590                                        | 592,592,032        |
| Diluted                                                                  | 602,720,046                                        | 638,092,129        |

**UNAUDITED INTERIM CONDENSED CONSOLIDATED BALANCE SHEETS**  
**Amounts expressed in thousands of US dollars (“\$”)**

|                                                                                                                                                    | As of<br>December 31,<br>2024 | As of<br>September 30,<br>2025 |
|----------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------|--------------------------------|
|                                                                                                                                                    | \$                            | \$                             |
| <b>ASSETS</b>                                                                                                                                      |                               |                                |
| <b>Current assets</b>                                                                                                                              |                               |                                |
| Cash and cash equivalents                                                                                                                          | 2,405,153                     | 3,067,819                      |
| Restricted cash                                                                                                                                    | 1,655,171                     | 1,963,218                      |
| Accounts receivable, net of allowance for credit losses of<br>\$5,089 and \$12,244, as of December 31, 2024 and<br>September 30, 2025 respectively | 306,657                       | 349,415                        |
| Prepaid expenses and other assets                                                                                                                  | 1,661,373                     | 1,832,583                      |
| Loans receivable, net of allowance for credit losses of<br>\$443,555 and \$697,688, as of December 31, 2024 and<br>September 30, 2025 respectively | 4,052,215                     | 6,413,832                      |
| Inventories, net                                                                                                                                   | 143,246                       | 209,285                        |
| Short-term investments                                                                                                                             | 6,215,423                     | 6,834,186                      |
| Amounts due from related parties                                                                                                                   | 418,430                       | 412,431                        |
| Total current assets                                                                                                                               | 16,857,668                    | 21,082,769                     |
| <b>Non-current assets</b>                                                                                                                          |                               |                                |
| Property and equipment, net                                                                                                                        | 1,097,699                     | 1,189,733                      |
| Operating lease right-of-use assets, net                                                                                                           | 1,054,785                     | 1,328,315                      |
| Intangible assets, net                                                                                                                             | 27,310                        | 15,754                         |
| Long-term investments                                                                                                                              | 2,694,305                     | 1,827,968                      |
| Prepaid expenses and other assets                                                                                                                  | 138,839                       | 214,540                        |
| Loans receivable, net of allowance for credit losses of<br>\$5,780 and \$17,848, as of December 31, 2024 and<br>September 30, 2025 respectively    | 108,594                       | 345,074                        |
| Restricted cash                                                                                                                                    | 21,261                        | 35,792                         |
| Deferred tax assets                                                                                                                                | 517,383                       | 606,589                        |
| Goodwill                                                                                                                                           | 107,625                       | 104,768                        |
| Total non-current assets                                                                                                                           | 5,767,801                     | 5,668,533                      |
| <b>Total assets</b>                                                                                                                                | <b>22,625,469</b>             | <b>26,751,302</b>              |

**UNAUDITED INTERIM CONDENSED CONSOLIDATED BALANCE SHEETS**  
**Amounts expressed in thousands of US dollars (“\$”)**

|                                             | As of<br>December 31,<br>2024<br>\$ | As of<br>September 30,<br>2025<br>\$ |
|---------------------------------------------|-------------------------------------|--------------------------------------|
| <b>LIABILITIES AND SHAREHOLDERS’ EQUITY</b> |                                     |                                      |
| <b>Current liabilities</b>                  |                                     |                                      |
| Accounts payable                            | 350,021                             | 480,395                              |
| Accrued expenses and other payables         | 2,380,371                           | 2,630,808                            |
| Deposits payable                            | 2,711,693                           | 3,484,208                            |
| Escrow payables and advances from customers | 2,498,094                           | 2,775,667                            |
| Amounts due to related parties              | 255,896                             | 253,051                              |
| Borrowings                                  | 130,615                             | 224,750                              |
| Operating lease liabilities                 | 300,274                             | 340,783                              |
| Convertible notes                           | 1,147,984                           | 2,336,500                            |
| Deferred revenue                            | 1,405,785                           | 1,976,647                            |
| Income tax payable                          | 115,419                             | 188,250                              |
| Total current liabilities                   | 11,296,152                          | 14,691,059                           |
| <b>Non-current liabilities</b>              |                                     |                                      |
| Accrued expenses and other payables         | 71,678                              | 92,440                               |
| Borrowings                                  | 249,474                             | 294,634                              |
| Operating lease liabilities                 | 803,502                             | 1,047,097                            |
| Deferred revenue                            | 109,895                             | 159,612                              |
| Convertible notes                           | 1,478,784                           | -                                    |
| Deferred tax liabilities                    | 408                                 | 30,551                               |
| Unrecognized tax benefits                   | 138,000                             | 132,100                              |
| Total non-current liabilities               | 2,851,741                           | 1,756,434                            |
| <b>Total liabilities</b>                    | <b>14,147,893</b>                   | <b>16,447,493</b>                    |

**UNAUDITED INTERIM CONDENSED CONSOLIDATED BALANCE SHEETS**  
**Amounts expressed in thousands of US dollars (“\$”)**

|                                                   | As of<br>December 31,<br>2024 | As of<br>September 30,<br>2025 |
|---------------------------------------------------|-------------------------------|--------------------------------|
|                                                   | \$                            | \$                             |
| <b>Shareholders’ equity</b>                       |                               |                                |
| Class A Ordinary shares                           | 272                           | 275                            |
| Class B Ordinary shares                           | 23                            | 23                             |
| Additional paid-in capital                        | 16,703,192                    | 17,214,773                     |
| Accumulated other comprehensive loss              | (193,148)                     | (62,401)                       |
| Statutory reserves                                | 17,260                        | 17,260                         |
| Accumulated deficit                               | (8,155,264)                   | (6,974,214)                    |
| <b>Total Sea Limited shareholders’ equity</b>     | 8,372,335                     | 10,195,716                     |
| Non-controlling interests                         | 105,241                       | 108,093                        |
| <b>Total shareholders’ equity</b>                 | 8,477,576                     | 10,303,809                     |
| <b>Total liabilities and shareholders’ equity</b> | 22,625,469                    | 26,751,302                     |

**UNAUDITED INTERIM CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**  
**Amounts expressed in thousands of US dollars (“\$”)**

|                                                                                       | For the Nine Months ended<br>September 30, |             |
|---------------------------------------------------------------------------------------|--------------------------------------------|-------------|
|                                                                                       | 2024                                       | 2025        |
|                                                                                       | \$                                         | \$          |
| Net cash generated from operating activities                                          | 2,256,438                                  | 3,548,113   |
| Net cash used in investing activities                                                 | (3,279,780)                                | (3,255,062) |
| Net cash generated from financing activities                                          | 984,283                                    | 617,560     |
| Effect of foreign exchange rate changes on cash, cash equivalents and restricted cash | 61,654                                     | 74,633      |
| Net increase in cash, cash equivalents and restricted cash                            | 22,595                                     | 985,244     |
| Cash, cash equivalents and restricted cash at beginning of the period                 | 4,243,657                                  | 4,081,585   |
| Cash, cash equivalents and restricted cash at end of the period                       | 4,266,252                                  | 5,066,829   |

Net cash used in investing activities amounted to US\$3,255 million for the nine months ended September 30, 2025. This was primarily attributable to an increase in loans receivable of our credit business of US\$3,355 million and purchase of property and equipment of US\$351 million to support the existing operations, offset by net proceeds of US\$508 million from securities purchased under agreements to resell, time deposits and liquid investment products. Net cash generated from financing activities amounted to US\$618 million for the nine months ended September 30, 2025. This was primarily attributable to an increase in bank deposits of US\$753 million as well as net proceeds from other funding sources related to credit business of US\$122 million, offset by the cash used in repurchase of convertible notes of US\$276 million.

## UNAUDITED SEGMENT INFORMATION

The Company has three reportable segments, namely e-commerce, digital financial services and digital entertainment. The Chief Operating Decision Maker (“CODM”), comprising our senior management team, evaluates each segment's financial performance by reviewing revenue, significant operating expenses, and segment operating income or loss. To allocate resources for each segment, the CODM evaluates these results, along with certain key operating metrics of each segment. This assessment is done regularly by monitoring each segment's actual financial and operating performance against projections as part of the Company's business planning and budgeting process. Amounts are expressed in thousands of US dollars (“\$”).

|                                         | For the Three Months ended September 30, 2025 |                                  |                          |                                  |           |
|-----------------------------------------|-----------------------------------------------|----------------------------------|--------------------------|----------------------------------|-----------|
|                                         | E-commerce                                    | Digital<br>Financial<br>Services | Digital<br>Entertainment | Other<br>Services <sup>(1)</sup> | Total     |
|                                         | \$                                            | \$                               | \$                       | \$                               | \$        |
| <b>Revenue</b>                          | 4,294,756                                     | 989,861                          | 653,033                  | 48,374                           | 5,986,024 |
| Less <sup>(2)</sup>                     |                                               |                                  |                          |                                  |           |
| Cost of revenue                         | (3,025,725)                                   | (125,669)                        | (224,225)                | -                                |           |
| Sales and marketing expenses            | (894,670)                                     | (157,964)                        | (51,424)                 | -                                |           |
| Provision for credit losses             | -                                             | (372,283)                        | -                        | -                                |           |
| Other operating expenses <sup>(3)</sup> | (264,244)                                     | (85,768)                         | (67,573)                 | (75,413)                         |           |
| <b>Operating segment income (loss)</b>  | 110,117                                       | 248,177                          | 309,811                  | (27,039)                         | 641,066   |
| Unallocated expenses <sup>(4)</sup>     |                                               |                                  |                          |                                  | (165,120) |
| <b>Operating income</b>                 |                                               |                                  |                          |                                  | 475,946   |
| Non-operating income, net               |                                               |                                  |                          |                                  | 61,170    |
| Income tax expense                      |                                               |                                  |                          |                                  | (161,096) |
| Share of results of equity investees    |                                               |                                  |                          |                                  | (1,032)   |
| <b>Net income</b>                       |                                               |                                  |                          |                                  | 374,988   |

|                                         | For the Three Months ended September 30, 2024 |                                  |                          |                                  |           |
|-----------------------------------------|-----------------------------------------------|----------------------------------|--------------------------|----------------------------------|-----------|
|                                         | E-commerce                                    | Digital<br>Financial<br>Services | Digital<br>Entertainment | Other<br>Services <sup>(1)</sup> | Total     |
|                                         | \$                                            | \$                               | \$                       | \$                               | \$        |
| Revenue                                 | 3,183,558                                     | 615,711                          | 497,847                  | 31,117                           | 4,328,233 |
| Less <sup>(2)</sup>                     |                                               |                                  |                          |                                  |           |
| Cost of revenue                         | (2,209,057)                                   | (91,426)                         | (156,043)                | -                                |           |
| Sales and marketing expenses            | (763,340)                                     | (65,632)                         | (26,583)                 | -                                |           |
| Provision for credit losses             | -                                             | (210,206)                        | -                        | -                                |           |
| Other operating expenses <sup>(3)</sup> | (247,979)                                     | (74,505)                         | (52,819)                 | (42,118)                         |           |
| Operating segment (loss) income         | (36,818)                                      | 173,942                          | 262,402                  | (11,001)                         | 388,525   |
| Unallocated expenses <sup>(4)</sup>     |                                               |                                  |                          |                                  | (186,110) |
| Operating income                        |                                               |                                  |                          |                                  | 202,415   |
| Non-operating income, net               |                                               |                                  |                          |                                  | 49,536    |
| Income tax expense                      |                                               |                                  |                          |                                  | (92,598)  |
| Share of results of equity investees    |                                               |                                  |                          |                                  | (6,029)   |
| Net income                              |                                               |                                  |                          |                                  | 153,324   |

<sup>(1)</sup> A combination of multiple business activities that do not meet the quantitative thresholds to qualify as reportable segments are grouped together as “Other Services”.

<sup>(2)</sup> The significant expenses categories and other income amounts align with the segmental-level information that is regularly provided to the CODM.

<sup>(3)</sup> Other operating expenses for E-commerce and Digital Entertainment include general and administrative expenses, research and development expenses and provision for credit losses, net of other operating income. Other operating expenses for Digital Financial Services include general and administrative expenses and research and development expenses, net of other operating income.

<sup>(4)</sup> Unallocated expenses are mainly related to share-based compensation, and general and corporate administrative costs such as professional fees and other miscellaneous items that are not allocated to segments. These expenses are excluded from segment results as they are not reviewed by the CODM as part of segment performance.